

ROYAL COLLEGE OF PHYSICIANS LONDON | 12-14 JUNE 2023

EUROPEAN HEALTHCARE DESIGN

RESEARCH • POLICY • PRACTICE

PRELIMINARY PROGRAMME

FAULT LINES AND FRONT LINES

STRENGTHENING HEALTH SYSTEM RESILIENCE

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TIMETABLE OF EVENTS

March 2023

Launch of the Preliminary Programme and online registration

20 April 2023

Deadline for speaker registration

16 May 2023

Extended Early Bird deadline

18 May 2023

Deadline for written papers/manuscripts

Monday 12 June 2023

09.00-18.00: EHD2023 Congress & Exhibition 18.00-20.30 Welcome Drinks Reception

Tuesday 13 June 2023

08.45-17.00: EHD2023 Congress & Exhibition 17.00-18.00 EHD2023 Awards 18.30-22.00: Garden Party

Wednesday 14 June 2023

09.00-19.00: Study visits to UK health facilities (exact times to be advised)

Cover credits (clockwise from top left): First Affiliated Hospital of Zhejiang University School of Medicine and Research Center, China, designed by HDR and ZIAD; Hospital Nova, Finland, designed by JKMM Architects; University of Illinois College of Medicine, Surgical Innovation and Training Lab, USA, designed by CannonDesign and Bailey Edward

Page 2-3 credits (left to right): Maternity Ward at Punta Europa Hospital in Andalucia, Spain, designed by Virai / Parra-Müller Arquitectura de Maternidades; assisted-living apartments OCMW Halle, Belgium, designed by Gortemaker Algra Feenstra; The Sight and Sound Centre supported by Premier Inn, UK, designed by Sonnemann Toon Architects

Page 6-7 credits (left to right): Sikkerhetsbygget | High security hospital at St Olavs university hospital in Trondheim, Norway, designed by RATIO arkitekter and Karlsson arkitekter; Oriel, UK, designed by Penoyre & Prasad

Page 12 credit: Grafton Way Building, University College London Hospital, UK, designed by Scott Tallon Walker Architects and Edward Williams Architects Page 28 credits (top to bottom): New Hospital Malmö VB, Sweden, designed by White Arkitekter; Maitland Hospital, Australia, designed by BVN

FAULT LINES AND FRONT LINES STRENGTHENING HEALTH SYSTEM RESILIENCE



and inflation have laid bare global health inequalities, creating hunger, poverty, displacement and disease that are testing the resilience of our health systems and infrastructure.

The convergence of these forces is making the world a less predictable and more volatile place. Our political, social and economic systems and institutions, including our health systems, need to be strengthened to create a buffer against this turbulence and sustain the services and infrastructures on which we depend.

A resilient and high-performing health and care system can be the tie that binds society and communities together. It can play a critical role to play at the intersection of politics, economics and culture to meet these global challenges and help to build the foundations for a healthier, more productive and socially cohesive society.

The existential challenges of climate change, war, economic crisis, pestilence, and food, water and energy security will require governments and healthcare systems to invest in a much greater reserve of already stressed human, physical and capital resources than have previously been planned for. Have we applied a definition of health system performance and sustainability that is too narrow? Should we be measuring success through the prism of resilience – system, service and infrastructure planning and design that can sustain and develop our social, economic and cultural as well as physical structures?

The global workforce crisis in healthcare is centre stage. By 2030, the world will be short of 15 million health workers, with 43 million needed to achieve universal health coverage. But attracting and recruiting more health workers to join exhausted professions, burdened mentally and physically from the pandemic, is only part - albeit a critical part - of the solution

New models of care and advances in technology and the life sciences, from AI to personalised medicine, have the potential to transform the

quality, access and equity of care for more people in new settings closer to the patient, at the same time as improving the sustainability of supply chains and infrastructure.

Agents of change, curators of knowledge

A recent report by the All-Party Parliamentary Group on Global Health on the future roles of healthcare workers called for a transformation of health systems to support "most care [to be] delivered at home and in communities" with the role of health professionals changing and extending as "agents of change and curators of knowledge".

How can we design healthcare facilities to improve the quality of the workplace for clinical and non-clinical staff and accommodate these changing roles at every level of the healthcare estate – from the teaching hospital to the GP centre? Are the ways in which we design healthcare buildings, with a reliance on inward-facing stakeholder engagement and ageing databases, in need of review?

Rapid progress is now being made to embed low-carbon design and construction in some areas of the world, but global standards are required. Questions, too, remain over the definition of net zero, whether we should be measuring embodied or operational carbon and the standards required for how resources and materials are used efficiently over their design life.

As huge global consumers of energy, health systems are being hit hard by the threat to energy security and rapidly rising costs, bringing into sharp focus how the sector's carbon footprint can be reduced across the whole system. In the UK, a quarter of the NHS' carbon emissions is generated by the manufacture and distribution of pharmaceuticals. It may also seem simple to repurpose the pavilion hospitals of the 19th and



early 20th centuries, but many of the hospitals we're now replacing are only 30-40 years old and are far more difficult to re-use.

Building the urgent capacity required across health and care systems will require visionary and strategic-level thinking to plan our health systems in a way that aligns and accelerates evolving professional roles to new, more radical service models of care across new settings and sustainable infrastructure. Too often, siloed thinking and funding trump system-level strategies that join up workforce, service and infrastructure planning and design.

The prism of resilience.

In 2023, the European Healthcare Design Congress will explore the latest research, policies and practice examples on the role of design and planning through the prism of resilience, demonstrating innovation and the application of new ideas on the future of health systems and hospitals that are better connected to our cities and communities.

The Congress features two days of insightful, provocative and entertaining talks, workshops and panel discussions. Days one and two will open with keynote plenary sessions, before splitting into four streams. And the final session of day two will be devoted to a ceremony to present the EHD2023 Awards, supported by lead sponsor IHP. All sessions will be streamed virtually for delegates unable to attend in person.

The Congress will also host a video + poster gallery of innovative research and design projects (pp17-20), an exhibition of design and technology solutions, a Welcome Reception, a Garden Party, and study tours (pp22-23).

For details about online registration and sponsorship opportunities, please go to pages 25-26. Please note that all times in the programme are British Summer Time (BST).



JOHN COOPER
EHD2023 Programme Chair
Past chair,
Architects for Health



MARC SANSOM
Director
SALUS Global Knowledge
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DR JENNIFER DIXONChief executive,
The Health Foundation, UK



DR STEPHANIE ALLENFormer global
head of healthcare,
Deloitte, Australia



CAROLYN STEELE Author and architect, UK



DR PAUL BARACH
Jefferson College of
Population Health, USA;
Sigmund Freud University,
Austria; University of
Birmingham, UK



BEN CLENCH Traumatic brain injury survivor, UK



THE PROGRAMME COMMITTEE



John Cooper BA Dip Arch, RIBA Director, JCA. UK



Stephanie Williamson Co-chair, Architects for Health, UK



Prof Noemi Bitterman PhD Academic director, Masters of Industrial Design (MID), Technion, Israel



Tina Nolan BArch, MBA

Managing director, director of healthcare strategy
+ planning, Lexica; Health Planning Academy, UK



John Cole CBE Honorary professor, Queen's University Belfast, UK



Göran Lindahl PhD
Associate professor, head of division, building design, Chalmers University, Sweden



Christine Chadwick
Consultant advisor,
Archus, Canada



Sasha Karakusevic BDS, MBA Project director, NHS Horizons; Senior fellow, Nuffield Trust, UK



Nirit Pilosof PhD

Head of research in innovation and transformation, Sheba Medical Centre; Faculty Member, Tel Aviv University, Israel



David Allison FAIA, FACHA
Alumni distinguished professor; Director of architecture + health, Clemson University, USA



Harry van Goor MD, PhD Professor of surgical education, Radboudumc, Netherlands



Marte Lauvsnes Manager, advisory and planning department, Sykehusbygg, Norway



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Associate professor, University of Michigan
Medical Center, USA



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Percipio Consulting, UK



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Karin Imoberdorf Dipl Arch, MPH
Architect,
LEAD Consultants, Switzerland



Ganesh Suntharalingam MB BChir Intensivist, London North West University Healthcare NHS Trust, UK

Organising Committee

Stephanie Williamson, Co-chair, Architects for Health

Jamie Bishop, Co-chair, Architects for Health

Richard Darch, Health Planning Academy

Jonathan Erskine, Director, European Health Property Network

Kate Copeland, Chair, Australian Health Design Council

Jim Chapman, Emeritus professor, Manchester School of Architecture





DAY 1, STREAM 1: ART AND ARCHITECTURE

12 June 2023 Wolfson Theatre



08.00 **REGISTRATION OPENS**



SESSION 1 Opening plenary

Chair: John Cooper, Architects for Health, UK

08.45	Welcome and introduction
09.00	Keynote: Visioning our future health system: barriers and opportunities Dr Jennifer Dixon, Chief executive, The Health Foundation, UK
09.25	Keynote: The global sustainable development challenge in healthcare Dr Stephanie Allen, Former global head of healthcare, Deloitte, Australia
09.50	Panel discussion
10.15- 10.45	COFFEE, EXHIBITION & VIDEO+POSTER GALLERY



SESSION 2

Designing the European super hospital
Chair: Tina Nolan Lexica UK

	Chair: Tina Noian, Lexica, UK
10.45	The new Royal Liverpool University Hospital: Strengthening resilience in the Northwest Jessica Karsten, HKS Architects, UK David Lewis, NBBJ, UK
11.05	Hvidovre and North Zealand Hospitals – back to the future Mungo Smith, MAAP Architects, Australia
11.25	The Danish Hospital reform: The New Regional Hospital Gødstrup Birgitte Gade Ernst, Arkitema, Denmark
11.45	Infrastructure for happiness: The case of Hospital Nova Freja Stahlberg-Aalto, JKMM Architects, Finland Teemu Kurkela, JKMM Architects, Finland Juho Pietarila, JKMM Architects, Finland
12.05	Panel discussion
12.30- 14.00	LUNCH, EXHIBITION & VIDEO+POSTER GALLERY





SESSION 3

Transforming mental health by design

Chair: Christine Chadwick, Archus, Canada

14.00 A national step-change in facilities for secure mental health

Ruairi Reeves, Medical Architecture, UK Karl Burton. Scott Tallon Walker Architects. UK

14.20 How design can promote better wellbeing for patients, staff and visitors, alongside the wider community

Roddy Langmuir, Cullinan Studio, UK David Powell, Alder Hey Children's NHS Foundation Trust. UK

14.40 Towards a new architecture for mental health

Teva Hesse, 4D Studio Architects, (formerly C.F. Moller Architects UK), UK

Anna Barnes, South West London and St George's

Mental Health NHS Trust, UK

Panel discussion

15.30- COFFEE, EXHIBITION & VIDEO+POSTER

16.00 GALLERY

15.00



SESSION 4

Integrating art and nature

Chair: Sunand Prasad, Perkins&Will, UK

16.00 The art of inclusion – how community and art can foster belonging in healthcare architecture

Tara Veldman, Billard Leece Partnership, Australia

16.20 Therapeutic Hospital Gardens – building a framework delivering quality healthcare

Katharina Nieberler-Walker, Griffith University, Cities

Research Institute, Australia

16.40- Panel discussion



SESSION 5

Keynote plenary

Chair: Sunand Prasad, Perkins&Will, UK

17.00 Keynote: Sitopia: How food can save the world

Carolyn Steel, Author and architect, UK

17.45 Panel discussion

18.00 Close

18.00- EXHIBITION, VIDEO+POSTER GALLERY &

20.30 WELCOME DRINKS RECEPTION

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DAY 1, STREAM 2: POPULATION HEALTH

12 June 2023 Seligman Theatre





SESSION 6 Community health and wellbeing

(E)	Chair: Hank Adams, HDR, USA
10.45	Designing a new healthcare model to address the social determinants of health: A case study Sarah Prodor, Architecture 49, Canada Bryan Darrell, Infrastructure management, Government of Nova Scotia, Canada Kathryn Edwards, WSP, Canada
11.05	Local estates configuration to enable integrated care Smriti Singh, The PSC, UK Charlotte Bambridge, The PSC, UK
11.25	Integrated health and wellbeing Neil Orpwood, HLM Architects, UK Jack Wagstaff, The North West Surrey Health & Care Alliance, UK Melanie Jacobsen Cox, HLM Architects, UK
11.45	Healthcare in unexpected places Polly Barker, TP Bennett, UK
12.05	Panel discussion
12.30- 14.00	LUNCH, EXHIBITION & VIDEO+POSTER GALLERY





Stream 2 will be brought to a close at 17.00, whereupon delegates are invited to return to the Wolfson Theatre for the day's closing plenary session (17.00-18.00).

DAY 1, STREAM 3: CLIMATE-SMART HEALTHCARE

12 June 2023 Council Chamber





LUNCH, EXHIBITION & VIDEO+POSTER

12.05

12.30-

14.00

Panel discussion

GALLERY





Stream 3 will be brought to a close at 17.00, whereupon delegates are invited to return to the Wolfson Theatre for the day's closing plenary session (17.00–18.00).

DAY 1, STREAM 4: INTERSECTION OF CLINICAL MEDICINE AND DESIGN

12 June 2023 Linacre and Sloane Room





SESSION 12 Designing the inpatient ward Chair: Paul Bell, Ryder Architecture, UK

10.45	Single versus multi-occupancy patient rooms: The 'old' discussion revisited based on 'new' lessons from the Covid-19 pandemic and 100-per-cent single-occupancy inpatient accommodation Liesbeth van Heel, Erasmus MC, Netherlands Michael Cassells, NHS Scotland Assure, UK
11.05	Challenging the accepted to explore the possible – a blue-sky approach to the sustainability agenda Morag Lee, Hassell, Australia Mark Davie, Aurecon, Australia
11.25	A personalised environment – how to design tailor-made rooms for people with intellectual disabilities and behavioural problems in long- term care facilities Andrea Möhn, AM_A Andrea Möhn Architects, Netherlands
11.45	Re-imagining the bedroom unit in mental health design: A space for identity, empowerment and recovery Shannon Wiley, Montgomery Sisam Architects, Canada Karine Quigley, Montgomery Sisam Architects, Canada
12.05	Panel discussion
12.30- 14.00	LUNCH, EXHIBITION & VIDEO+POSTER GALLERY





SESSION 14

Stream 4 will be brought to a close at 17.00, whereupon delegates are invited to return to the Wolfson Theatre for the day's closing plenary session (17.00–18.00).







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DAY 2, STREAM 5: ART AND ARCHITECTURE

13 June 2023 Wolfson Theatre



08.00 REGISTRATION OPENS



SESSION 15 Opening plenary

Chair: Jaime Bishop, Architects for Health, UK

08.45	Welcome and introduction
09.00	Keynote: Reimagining the future hospital: Patient and clinical perspectives on safety, wellbeing and value
	Dr Paul Barach, Jefferson College of Population Health, USA; Sigmund Freud University,
	Austria; University of Birmingham, UK
09.25	Keynote: Follow the patient: Driving quality improvement through the patient voice
	Ben Clench, Traumatic brain injury survivor, UK
09.50	Panel discussion
10.15- 10.45	COFFEE, EXHIBITION & VIDEO+POSTER GALLERY



SESSION 16 Designing for cancer care Chair Katio Wood Arm III

	Chair: Katie Wood, Arup, UK
10.45	Agile design and human scale focus: How cancer centre design can aspire to both Catherine Zeliotis, Stantec, UK Diego Morettin, DIALOG, Canada
11.05	Long-life loose-fit buildings and estates strategies to ensure health system resilience in cancer care Dominic Hook, BDP, UK
11.25	Creating a cancer treatment garden in Shanghai Michael Street, HDR, USA Thomas Smith, HDR, USA
11.45	Re-defining world-class cancer care from the inside-out: Employing a transformative design process for the new MSK Cancer Care Pavilion Abbie Clary, CannonDesign, USA Roger McClean, Memorial Sloan Kettering Cancer Center, USA
12.05	Panel discussion
12.30- 14.00	LUNCH, EXHIBITION & VIDEO+POSTER GALLERY





SESSION 17

Designing for women and children

Chair: Stephanie Williamson, Architects for Health, UK

14.00 Delivering women's and children's care: A comparative study of two centres – British Columbia Canada and Birmingham, UK

Conor Ellis, Archus, UK Max Martin, BDP, UK

14.20 Designing for neurodiverse children within healthcare: Case study – Nicklaus Children's Hospital, Miami

> Hala El Khorazaty, Perkins&Will, UK Amy Sickeler, Perkins&Will, USA

14.40 The silent hospital: A "smart" step towards building staff resilience and patient recovery

Roberta Fuller, Royal Cornwall Hospitals NHS Trust, UK Rob Faro, TClarke, UK

Samantha Prime, University of Plymouth, UK Michael Fjeldstad, DNV Imatis, UK

15.00 Panel discussion

15.30- COFFEE, EXHIBITION & VIDEO+POSTER

16.00 GALLERY



SESSION 18

Designing for older people and dementia

Chair: Lianne Knotts, Medical Architecture, UK

16.00 New architectural models for the comprehensive care of the elderly population

with multiple chronic diseases

Albert Vitaller Santiró, Vitaller Arquitectura, Spain Eva Roense i Simó, Vitaller Arquitectura, Spain

16.20 Dementia-friendly patient room

Elke Reitmayer, Bern University of Applied Sciences,

Switzerland

Minou Afzali, Swiss Center for Design and Health, Switzerland

16.40- Panel discussion

17.00



SESSION 19

Closing plenary and awards

Chair: John Cooper, Architects for Health, UK

17.00 European Healthcare Design Awards 2023

Presented by: Jaime Bishop, Architects for Health, UK

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17.45- Closing address

18.00 John Cooper, JCA, UK

18.30-22.00 **GARDEN PARTY AND LIVE MUSIC**

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DAY 2, STREAM 6: HEALTH PLANNING AND INVESTMENT

13 June 2023 Seligman Theatre









Stream 6 will be brought to a close at 17.00, whereupon delegates are invited to return to the Wolfson Theatre for the day's closing plenary session (17.00–18.00).

DAY 2, STREAM 7: SCIENCE, TECHNOLOGY & DIGITAL TRANSFORMATION

13 June 2023 Council Chamber



Organised by: 08.30-WORKSHOP: De-institutionalising furniture for healthcare mimedical 10.00 For the full abstract and details of the panel, please go to page 21

16.00

GALLERY



12.05

SESSION 23 Smart hospital design, planning and operations

Chair: Brenda Bush-Moline, Stantec, USA

Maximising the digital benefits of capital 10.45 projects by planning and thinking as a system: Lessons learned from the Monklands Replacement Project

Alison Evans. Currie & Brown. UK Kathryn Henderson, NHS Lanarkshire, UK Graeme Reid, NHS Lanarkshire, UK

Project vision: Data-driven design -11.05 Empowering the third eye

> Michele Cohen, NORR Architects & Engineers, Canada Frank Panici, NORR Architects & Engineers, Canada Andrew Petrosoniak, Advanced Performance Healthcare Design, Canada

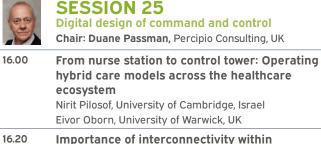
11.25 Using digital twins and simulation in planning of complex healthcare projects Thomas Leitner-Marzano, Ramboll Denmark, Denmark

11.45 Science, technology and digital transformation: Smart hospital innovations

Richard McAuley, Brandon Medical, UK Panel discussion

12.30-**LUNCH, EXHIBITION & VIDEO+POSTER** 14.00 **GALLERY**





command centres Beau Herr, Arcadis, USA Phi Kim Ho, Arcadis, USA 16.40-Panel discussion 17.00

Stream 7 will be brought to a close at 17.00, whereupon delegates are invited to return to the Wolfson Theatre for the day's closing plenary session (17.00–18.00).

DAY 2, STREAM 8: INTERSECTION OF CLINICAL MEDICINE AND DESIGN

13 June 2023 Linacre and Sloane Room







SESSION 27 Clinician wellness and engagement Chair: Ganesh Suntharalingam, London North West

University Healthcare NHS Trust, UK

	•
14.00	Clinical time not stakeholder engagement: What is the optimum model? Emma Stockton, Great Ormond Street Hospital NHS Foundation Trust, UK Marc Levinson, Murphy Phillips, UK Elizabeth Whelan, Made for Health, UK Tom Best, King's College Hospital, UK (Organised by Building Blocks for Clinicians)
14.20	Realising clinician faculty wellness through facility design Niraj Dangoria, Dean, Stanford University School of Medicine, USA Paul Woolford, HOK, USA
14.40	Bytes': Design decisions on a video consulting area Harry van Goor, Radboud University Medical Center,

15.00	Panel discussion
15.30- 16.00	COFFEE, EXHIBITION & VIDEO+POSTER GALLERY

Netherlands



SESSION 28 Inclusive design and accessibility Chair: Jim Chapman, Client advisor, UK

16.00	Evaluating the built environment for multi- sensory independent navigation and facility readiness for persons with disabilities
	LarriJo Boone, EwingCole, USA
	Suzy Genzler, EwingCole, USA
16.20	Co-designing a collaborative wayfinding system for vision-impaired users Michel Verheem, ID-LAB, Australia
16.40- 17.00	Panel discussion

Stream 8 will be brought to a close at 17.00, whereupon delegates are invited to return to the Wolfson Theatre for the day's closing plenary session (17.00–18.00).

Dorchester Library

The cultured surroundings of the Dorchester Library will play host to the Video+Poster Gallery, supported by AECOM.

Featuring an array of visual and dynamic presentations on scientific research, cutting-edge policy, technological innovations and landmark healthcare design projects, the Video+Poster Gallery will be on display throughout the Congress, providing ample opportunity for delegates to peruse at their leisure in between sessions.

P01	The disposable culture of maternity care and design – can we make it more sustainable? Sarah Joyce, University of Leeds, UK	P07	Developing visions for the hospital of the future to achieve integrated sustainable and resilient-to-climate-change healthcare real estate		The second secon
P02	A qualitative investigation into the implications of immersive technologies in the healthcare sector and its built environment Eunsil Yang, UCL Bartlett Sustainable Construction, UK	P08	Federica Pascale, Anglia Ruskin University, UK Identifying barriers to health innovation in London Kelsea Little, Lexica, UK		
P03	Designing to promote safety and occupational health in Covid-19 care: Lessons learned about areas for doffing of PPE in inpatient units Herminia Machry, University of Kansas, USA; Zorana Matic, Northeastern University, USA; Jesse T. Jacob, Emory University School of Medicine, USA	P09	Sabará Children's Hospital Lara Kaiser, Gabriel Freditas, Manuel Cadrecha, Perkins&Will, Brazil Older aged patients' experience with hospital food services on surgical and internal medicine wards of tertiary hospitals Katarina Vojvodic, Institute of Public Health of Belgrade, Serbia	P15	Delivering the southern hemisphere's first standalone heart hospital Paul Emmett, Conrad Gargett, Australia; Yee Jien, John Wardle Architects, Australia; Bernadette Commiti, Victorian Heart Hospital, Monash Health, Australia
P04	Planning and design of a resilient network of care Anthony Roesch, HOK, USA; Deirdra Orteu, Imperial College Healthcare NHS Trust, UK Empowering hospital systems in achieving	P11	A case study on the performance evaluation of senior housing in South Korea from the wellbeing perspective of elderly residents Mingi Kim, Miseon Jang, Jiyun Kim, Jeonbuk National University; Yeunsook Lee, Yonsei University, Korea	P16	Transformation – a thousand moments of care: Quietly charting a course in patient- centred healthcare design Frank R Panici, NORR Architects and Engineers, Canada; Siamak Hariri, HPA Architecture, Canada; Rudy Dahdal, North York General Hospital, Canada
	top-quality design and planning of their large-scale healthcare facilities, focusing on Asian healthcare construction Sumandeep Singh, HKS, Singapore	P12	The New University Hospital Monklands: A case study David Ross, Keppie Design, UK	P17	'Behaviour': Design to heal and feel well Iris Hobo, Harry van Goor, Radboud University Medical Center, Netherlands
P06	The modernisation programme for the Princess Elizabeth Hospital, Guernsey – flexibility of services and buildings in a small island setting to strengthen resilience Michael Clarke, MC Consult, UK; Andrew Street, Arcadis, UK; Jan Coleman and Robin Bailey, States of Guernsey, Guernsey	P13	Regenerative design for better health and wellbeing Andrew Tempany, Lynne Houlbrooke, RSK Group, UK	P18	The art of distraction Melanie Jacobsen Cox, Andy Illingworth, HLM Architects, UK
		P14	Integrating resilience into design Sophia Hami, Miguel Angel Lopez, Sammy Shams, HKS, UK	P19	"Bricks": Design decisions for a health(y) Radboudumc campus Willemineke Hammer, EGM architects, Netherlands

Dorchester Library



P20	The Florence Project Michal Eitan, Bezalel Academy of Art and Design Jerusalem, Israel	P27	Applying mixed-reality for healthcare simulation in participatory architectural planning	P34	Mapping design guidelines and clinical guidelines to the process of care: A case study of stroke rehabilitation in Australia
P21	Wellness approach Melanie Jacobsen Cox, HLM Architects, UK	P28	Jan A. Eckert, Swiss Center for Design and Health, Switzerland		Ruby Lipson-Smith, Juan Pablo Saa, Julie Bernhardt Professor, The Florey Institute of Neuroscience and Mental Health, Australia; On Behalf of the NOVELL
P22	Addressing healthcare resilience through new genotypes of hospitality buildings Debajyoti Pati, Farzane Omidi, Texas Tech University, USA; Armin Piriyaei, Jennie Evans, HKS Architects, USA	P28	A phased, clinically led, and strategic approach to infrastructure development programmes Charlotte Bambridge, Samuel Rose, The PSC, UK Nicola Collas, University Hospitals Plymouth NHS Trust, UK	P35	Collaboration 100-per-cent single-occupancy rooms: Impact on the microbiological safety of the hospital environment Adriënne S. van der Schoor, Anne F. Voor in 't holt,
P23	Shaping the healthcare estates of the future Hannah Callingham, Lucy Symons-Jones, Lexica, UK	P29	Innovation in ventilation: Aligning infection prevention with energy efficiency		Juliëtte A. Severin, Margreet C. Vos, Erasmus MC University Medical Center, Netherlands
P24	The architectural medicine system and the architectural doctor: Providing interoperability for health and wellness in the built environment Timothy Rossi, Architectural Medicine, USA		Alyson Prince, Archus, UK Kathy Warye, Infection Prevention, USA	P36	West Suffolk Future System: An inclusive briefing and design process
		P30	Digital health, illustrated Levina Siswanto, Kate Bradley, Kieren Morgan, MJ Medical, UK		Elly Williams, Ryder Architecture, UK; Helena Jopling, West Suffolk NHS Foundation Trust, UK; Jane McMahon, Adcuris Consulting, UK
P25	The importance of a collaborative approach between clinical medicine and the hospital estate: Optimising environments and furthering the adoption of new technologies	P31	Establishing a resilience team and building trust – insights from the process Shani Brosh, Carmel Medical Center, Israel	P37	Barrier-free hospitals – more than just a couple of ramps Birgit Dietz, Eva Henrich, Bavarian Institute of Architecture for the Elderly and Cognitively
	to support clinical service planning	P32	Home modification experience and continuity of living for older adults Yoonseo Hwang, Chungbuk National University, Korea; Miseon Jang, Jeonbuk National University, Korea; Yeunsook Lee, Yonsei University, Korea		impaired, Germany
	strategies Sarka Oldham, Lucy Meecham Jones, Vanguard, and Q-bital Healthcare Solutions, UK			P38	Humanising cancer clinics: Co-producing an interdisciplinary tool to examine the link between cancer patients' mental health and
P26	Going up! The evolution of mental health facilities from countryside to city Victor Muniz, Mark Carter, Ryder Architecture, UK	P33	Hidden in plain sight – The Orange Door: A new 'model of care' and community service hub aimed at supporting and saving the lives of those experiencing partner violence Tonya Hinde, Billard Leece Partnership, Australia		architecture Lusi Morhayim, Yasmin Garcia-Sterling, Keri Wong, University College London, UK Katriina Whitaker, University of Surrey, UK

Dorchester Library



P39	In a tight spot: The challenge of delivering incremental improvement to optimise the clinical environment on a hospital site with little room to move	P47	Turning healthcare on its head: System-level estates planning in Scotland Nicola Clemo, Andrew Branch, Anna Daley, Archus, UK	P54	A paradigm shift for elder and end-of- life care: How radical inclusivity leads to resiliency Mahina Wright, HDR, Canada
P40	Alexis Carlyon, Jon Clarke, Royal Cornwall Hospitals NHS Trust, UK Tying capital to improvement: Understanding the impact of investment, and disinvestment on system transformation	P48	Between embodied and operational carbon emission: What makes flooring sustainable? Andy Gordon, Gerflor, UK; Eric Berteau, Gerflor, France	P55	Developing a statistical model to estimate the impact of room environment on patients' length of stay in a cardiac intensive care unit Roxana Jafarifiroozabadi, Lawrence Technological University, USA; Andrea Franks, AnMed Health, USA
P41	Malcolm Lowe-Lauri, Archus, UK Ageing hospitals and facilities – to reuse or replace? Paul Yeomans, Lianne Knotts, Medical Architecture,	P49	Investigating the impact of window blind positions on patient experience in a cardiac intensive care unit: A comparison between on-site observations and computer simulations	P56	Bringing new life to maternity care in Belfast Peter Wilson, Jason Pearson, AECOM, UK Belfast Health and Social Care Trust (TBC), UK
P42	OK Art from the start Arabella Creed, Lucy Grimble, Jack Hirons, University of Dundee, UK; Lauren Shaw, NHS Tayside, UK	P50	Roxana Jafarifiroozabadi, Alina Osnaga, Lawrence Technological University, USA Towards new criteria for comfort in healthcare infrastructure	P31	How enhanced 3D digital tools can support the transformation of existing healthcare buildings Charlotte Ruben, Linda Mattson, White Arkitekter, Sweden
P43	Maximising social impact on capital healthcare projects Ruth French, Elliott Shaw, Ryder Architecture, UK	P51	Peter-Willem Vermeersch, archipelago architects, Belgium Healthcare resilience through design excellence: The Ottawa Hospital	P58	New restaurant works at Altnagelvin Hospital, Londonderry, Northern Ireland Gonzalo Vargas, Todd Architects, UK NHS Scotland – net-zero route maps to 2040
P44	Accessing the right mental healthcare in the right environment Rachelle McDade, Perminder Gill, Currie & Brown,		Jason-Emery Groen, Mike Ryan, HDR, Canada Joanne Read, Karen Stockton, The Ottawa Hospital, Canada	P60	Siobhan Gibbons, Hannah Dunn, Jacobs, UK Rob Dixon, Energy Systems Catapult, UK Climate change resilience framework for
P45	The importance of a clear brief: Balancing clinical requirements and fire strategy at a neuro-critical care unit	P52	Online co-design applications: A new medium for collaboration in the design of healthcare environments Sara Bayramzadeh, Hamid Estejab, Kent State University, USA		health systems and hospitals Maï Shafei, Health Care Without Harm (Europe), Belgium; Stelios Karozis, National Center for Scientific Research Demokritos, Greece
P46	John Wiggett, Jim Haigh, AD Architects, UK Designing for future generations: Working for now Hannah Moscrop, Rhiannon Freshney, Velindre University NHS Trust, UK	P53	Engaging performance-based and evidence- based knowledge to design future-proof healing environments: Transformation from multidisciplinary to transdisciplinary Peter-Willem Vermeersch, archipelago architects, Belgium	P61	Delivering more for less – validating performance to inform the next generation of healthcare buildings Chris Taylor, Richard Mann, AECOM, UK Paul McNally, Clatterbridge Cancer Centre, UK

Dorchester Library



P62	Future healthcare: Thinking differently about how we deliver care Rachelle McDade, Currie & Brown, UK Anthony Mistretta, Perkins&Will, USA	P67	How indoor airflow and quality impacts hospital-associated infection: A narrative literature review Nazli Jafari, Zeekara Baset Nadi, Farimah Raisali, Sara Bayramzadeh, Kent State University, USA
P63	Is the progressive procurement model the key to more resilient hospital projects? Suzanne Crysdale, Michael Moxam, Stantec, Canada David Longley, Matthew Kenny, Trillium Health Partners, Canada	P68	A new state-of-the-art design to deliver dedicated orthopaedic care, improve efficiency in care, and patient and staff experience Nick Peaker, NORR, UK
P64	Young Maggie Centre: An appropriate design model for caring for children and their families living with life-limiting conditions Hedyeh Gamini, Richard Tucker, Mirjana Lasanovska, Deakin University, Australia	P69	Delivering system capacity at a new patient care tower during a pandemic urgently needed ICU beds put into circulation Aaron Smith, Frank Panici, NORR Architects & Engineers, Canada; Tom Parker, St Michael's
P65	Blackpool Victoria Hospital – emergency ambulance discharge/triage facility Alan Kondys, Vincent Boodea, Integrated Health Projects, UK; Clare Boyd, Blackpool Teaching Hospitals NHS Foundation Trust UK	P70	Anaesthesiologists' perceptions of noise in operating rooms: Survey results Eve Edelstein, Clinicians for Design International, USA; Robert Brustowicz, Children's Hospital / Harvard Medical School, USA; Priti G Dalal, Penn State Health, USA; Imelda Tjia, Texas Children's Hospital / Baylor College of Medicine, USA; Margaret Allen, Akron Children's Hospital, USA; Benjamin French, Xiaoke Feng, Christy J Crockett, Vanderbilt University Medical Center, USA
P66	The evolution of bone marrow transplants and the impact/design of the respective facilities Linda Vela, CannonDesign, Canada Ian McDermott, University Health Network, Canada		

ART AND DESIGN WORKSHOPS

Room: Platt Room and Garden

12 - 13 JUNE

10.15- The Art Room: Using arts engagement to unlock design imaginations

Organised by:

Art in Site

Come join the Art in Site team during the Congress and get creative in the Art Room. Art in Site leads a series discussions and an interactive installation exploring big ideas for art in the hospital of the future.

The Art Room will showcase new global innovations in art for health, and explore answers to the most pressing questions for the future: how can art practice help to bring healthcare into the community? What does a hospital look like when play is at the core of its design? How can clinical practice and storytelling work together to inspire trust and empathy? What opportunities does the future of digital creativity open up for patient-led journeys?

No former experience or "art expertise" is required – just drop in any time and bring an open mind. And if the weather allows, the group will spill out into the garden, making the most of the Royal College's beautiful outdoor surroundings.

Facilitators:





Louisa William Art in Site, UK



Martin Jones, Art in Site, UK



Paola Rozo, Art in Site, UK

Room: Council Chamber

13 JUNE

08.30-10.00

De-institutionalising furniture for healthcare



Furniture in clinical environments can be dated and drab, often favouring low-cost functionality at the expense of well-designed, attractive alternatives. Such an approach is evident throughout much of the NHS estate, perpetuating an institutional feeling in many of our healthcare buildings. There should also be an increased focus on sustainability – both in reducing the carbon footprint through the use of more natural materials, and in reducing environmental / social damage resulting from mass-production processes.

A study will be completed through a review and tour of furniture manufacturers in an effort to seek alternatives to the standard NHS furniture palette, with a view to creating evidence-based alternatives. These should provide good value for money, be safe, meet infection control requirements, have good whole-life costs, and be sustainable.

A set of criteria has been developed through a literature review based on some of the following aspects, which can influence furniture selection: costs and lead times across materials; supply limitations / concerns long-term; use of natural and recycled materials; infection control risks; whole-life costing; and end-of-life processes.

To gain a greater understanding of these aspects, we are collaborating with two leading medical furniture manufacturers – Knightsbridge Furniture and Teal. Both manufacturers will be presenting on the challenges they encounter when trying to develop modern, innovative and functional pieces within the limitations of budgetary restrictions and infection control regulations.

The objective is to offer furniture alternatives that are not only compliant and cost-effective but are also attractive and consistent with the architecture of the space, be it public or clinical.

Facilitators:



Rose Jago, MJ Medical, UK



Andrew Bertram MJ Medical, UK



Matthew Hammond, MJ Medical, UK



Wayne Tilbury-Larter Knightsbridge Furniture UK



Oliver Mitchell, Teal Healthcare, Teal LifeCare & Teal Living, UK



Nigel Davies, Teal Healthcare, Teal LifeCare & Teal Living, UK



STUDY TOURS



Participants in the European Healthcare Design 2023
Congress will get the opportunity to join three unique study tours featuring some of the UK's latest benchmark healthcare projects and architectural landmarks. Places on each tour are limited, so please register early to avoid disappointment.

STUDY TOUR 1: LIVERPOOL (Maximum 25 participants)

At the time of completion in 2015, Alder Hey Children's Hospital (pictured top left) was the only hospital in a park in Europe, and set a new benchmark for the delivery of modern healthcare for children. Designed by BDP, the purpose-built, £237m development was one of the most ambitious medical construction projects ever undertaken in the UK.

Returning to the campus for the first time since the hospital became an EHD Award winner in 2016, the tour group will have the opportunity to visit a number of new buildings on the campus, including:

The Institute in the Park (pictured top right)

Designed by Hopkins Architects – a new research and education building, housing a mixture of spaces to support the needs of the NHS Trust and its university partners.

The Alder Centre (pictured bottom right)

Designed by Allford Hall Monaghan Morris – a building and gardens dedicated to providing healing for bereaved parents and anyone affected by the death of a child.

The Catkin Centre and Sunflower House (pictured bottom left)

Designed by Cullinan Studio – providing mental health services, including a new outpatients and residential tier 4 facility, designed around courtyard gardens against the backdrop of a new park, which will be shared between the hospital and the community.



STUDY TOUR 2: LONDON (Maximum 25 participants)

Children's Day Treatment Centre, Evelina London Children's Hospital (pictured left)

Due to complete in May, the Children's Day Treatment Centre is a five-storey building providing a day surgery facility for the Evelina London Children's Hospital. Designed by ADP, it includes an admissions area; two general admission theatres; first- and second-stage recovery areas; a discharge facility; and staff and clinical support accommodation. Owing to a constrained site, modern methods of construction were used for panellised baguette cladding with a steel-framed solution. To avoid crossover between pre-op and post-op, a 'one-way' flow loop was designed, so patients travel into theatre at one end and out the other end to recovery. Integral to a child's care journey, the artwork continues the hospital's natural world design concept of theming different floors to a different setting. 'Space' is the theme used, chosen in collaboration with children and young people.

Great Ormond Street Hospital

The Zayed Centre for Research into Rare Disease in Children (pictured right)

Opened in late 2019, this multi-award-winning building was designed by Stanton Williams Architects and brings together clinical activity, research and workspaces, to better integrate these activities and increase the impact and scope of medical discoveries. A collaboration between Great Ormond Street Hospital and University College London, the building puts research on show to the public, patients and families and, through translational research, aims to reduce the bench-to bedside-time of new medical breakthroughs.

The Great Ormond Street Sight and Sound Centre, supported by Premier Inn

This historic listed building originally provided healthcare for London's Italian population. After its closure in 1990, the building was purchased by Great Ormond Street and used for non patient-facing services. The building has now been fully refurbished, extended and remodelled to designs by Sonnemann Toon Architects, which transformed it into a modern healthcare facility. The brief was to provide welcoming, homely spaces that would be easy to navigate for children and young people with sight and hearing impairment.



STUDY TOUR 3: LONDON (Maximum 25 participants)

The Royal Marsden

Oak Cancer Centre (pictured left)

Designed by BDP, the new Oak Cancer Centre (OCC) for the Royal Marsden Hospital (RMH) is located within the existing RMH campus in Sutton, south London. The OCC site is located adjacent to the Institute of Cancer Research, the RMH's research partner, and sits within a planned wider 'London Cancer Hub' masterplan. This emerging 'Knowledge Cluster' aims to become a global centre for cancer innovation, augmenting it with complementary organisations to create a thriving community of scientists, clinicians and innovative companies. The building also incorporates a Rapid Diagnostic Centre and a floor dedicated to research.

Maggie's at The Royal Marsden (pictured middle)

Central to the vision of Maggie Keswick Jencks and her husband Charles for a new kind of cancer care was their belief in the potential of architecture to reassure people and make them feel valued. Nearly 25 years later, designing a Maggie's has given Ab Rogers Design the opportunity to extend its love of creating spaces that engage people on a human level, and make them alert to their surroundings through the firm's first complete building. Ab Rogers designed the centre's four staggered, red fanning volumes from the inside out.

The Pears Building, Institute of Immunity and Transplantation (pictured right)

The Pears Building accommodates the UCL Institute of Immunity and Transplantation, offices for the Royal Free Charity, and a 35-bed patient hotel. One of only five specialist immunology centres in the world, the Pears Building is a leading research organisation that enables UCL to deliver research excellence and the Royal Free Hospital to combine local patient care with world-class expertise. Opportunities for spontaneous interaction are built-in, with visual connectivity between departments. Lab and write-up spaces are arranged around a central atrium, which incorporates generous circulation, break-out spaces, and booths to support informal meeting, professional collaboration, and socialising.

EHD2023 LIVE: ENHANCING THE DELEGATE EXPERIENCE



By blending 'in person' participation with a fully immersive digital experience on SALUS TV, this year's Congress will build on last year's new and enhanced opportunities for knowledge exchange, professional development and networking.

The 9th European Healthcare Design 2023 Congress, Awards & Exhibition is returning to the prestigious Royal College of Physicians in London, UK.

The venue is expected to sell out guickly, as world-leading practitioners, researchers and policy thinkers from around the world will join the event 'in person' as delegates and as speakers to give talks, present posters, and participate in panels and workshops.

But with a live conference stream on SALUS TV feeding into our fully integrated virtual event platform, delegates will have the choice, just like last year, of whether to participate in person or virtually, providing new opportunities to access talks and expert content from anywhere in the world.

'In person' and 'virtual' delegates will enjoy exceptional networking and professional development opportunities, building knowledge of the socio-economic global context, and emerging practice, skills and core competencies in designing and planning health services, technology and infrastructure, project management, and the evidence base for

INTUITIVE USER INTERFACE

Easy to engage in sessions no matter where you are

Our intuitive hybrid event platform is designed to highlight key events and enable attendees to drill down to sessions of specific interest. Virtual and in-person attendees can engage in sessions using engagement tools such as live polls, chats and Q&A.

NATIVE MOBILE APP

A fully immersive experience

In-person and virtual attendees will be able to download a native, branded mobile application for them to browse session listings, connect and message other participants, both on-site and virtually, and view sponsors, partners, exhibitors and the programme agenda. The mobile application complements the day of in-person experience while enabling virtual attendees to engage on the move.

ON-DEMAND CONTENT

Choose when to view talks and sessions

All registered participants will also receive virtual access to both live streaming and video recordings of all sessions for on-demand viewing for three months after the event. So, as an in-person delegate, choosing one parallel session or stream no longer means you have to miss viewing the talks in the other streams.

CONNECT WITH MORE PEOPLE

Foster connections both online and offline

Connect and foster engagement with fellow attendees, virtually and in-person, throughout the event. Attendees have multiple options to connect and message other attendees in-person, or connect with each other virtually via 1-1 chats, video calls, rooms and lounges. All attendees can also enjoy our leaderboard, which ranks who is most active virtually during the Congress.



DELEGATE REGISTRATION

A range of in-person and virtual-only tickets are available in three categories: Public Sector; Event Partner; and Commercial. Registration is open now with Early Bird savings until 16 May. Visit www.europeanhealthcaredesign.eu to register today.

Public Sector and Event Partner discounts

Eligible event partner members include: Architects for Health, Australian Health Design Council, New Zealand Health Design Council, Health Planning Academy, European Health Property Network, and Healthcare Design Leadership.

Please select the correct ticket type at www.europeanhealthcaredesign.eu

Virtual group discounts

Virtual (2-day ticktes only): Discounts for 3 (10%); 5 (20%) or 10 or more (30%) on application at info@europeanhealthcaredesign.eu

Please note: A discount code may only be used once by the same user. All ticket prices are exclusive of VAT.

'In-person' registration

Commercial Rate:

Early Bird rates (until 16 May): 2-day ticket: £625

1-day ticket: £425

Standard rates (from 17 May): 2-day ticket: £725

1-day ticket: £525

Public Sector Rate:

Early Bird rates (until 16 May): 2-day ticket: £495

1-day ticket: £325

Standard rates (from 17 May): 2-day ticket: £595

1-day ticket: £425

Event Partner Rate:

Early Bird rates (until 16 May): 2-day ticket: £575

1-day ticket: £410

Standard rates (from 17 May): 2-day ticket: £675

1-day ticket: £510

'Virtual' registration

Single Rate:

Garden Party: £130

Study Tours 2: £150



Early Bird rates (until 16 May): 2-day ticket: £185

1-day ticket: £95

Standard rates (from 17 May): 2-day ticket: £235

1-day ticket: £135



Study Tours 3: £150





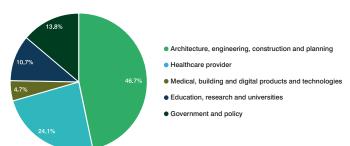


SPONSORSHIP AND EXHIBITION

By sponsoring or exhibiting at EHD2023, your organisation will be supporting in the creation and exchange of knowledge between 1000 of the world's leading health researchers, practitioners and policymakers.

A knowledge-led approach to sponsorship creates opportunities to build your thought leadership programme and align your brand with a range of content-focused offerings through both the 'in person' and live/on-demand event broadcast, including: themed sessions and posters; workshops; study tours; and networking events, such as the Welcome Reception, the Garden Party, and lunchtime networking sessions.

These can be combined with other exciting branding opportunities to raise the visibility of your organisation, such as an exhibition stand (limited availability), conference bag and lanyard sponsorship, or advertising online or in the printed Final Programme.



Integrating your physical exhibition stand with your virtual stand in our virtual event platform enables you to reach delegates in-person and online, to promote and provide education on your latest technologies, products and projects before, during and up to three months after the event closes. In a truly immersive experience, on your virtual stand, you'll have the opportunity to feature:

- · videos, literature and product content;
- live chat and the ability to connect and message both in-person and virtual delegates;
- · live video calls and product demos with virtual delegates;
- · digital branding; and
- contact information and social media links.

Each sponsorship and exhibition opportunity also includes in-person and virtual delegate passes to support your own team's professional



and business development, while you can also offer them to your healthcare clients and partners.

The publication and dissemination of videos of all the talks, full written research papers, and posters on SALUS Global Knowledge Exchange (www.salus.global) and SALUS TV also ensure that your sponsorship support gains from association with the Congress partners, content and outputs across multiple social media channels all year round.

A range of sponsorship and exhibition packages is still available from £2500-£15,000 with discounts on purchases of two packages or more.

Awards sponsorship

By sponsoring the EHD2023 Awards, you can show your support and recognition of the outstanding performances of the award winners, aligning your brand in UK, European and international markets around the values of design excellence and innovation.

Your brand will also gain international exposure through the digital marketing around the Congress and the Awards. This includes promotion of the shortlist announcement before the event; e-news announcements of the award winners; broadcasting during the event of the videos of the shortlisted projects' presentations and the closing awards ceremony; as well as making these available to watch post event via SALUS TV. Live judging of the shortlisted presentations is planned for mid May.

We look forward to confirming your support and partnering with you in the raising of design quality standards around the globe.

To view available packages, contact: Marc Sansom at marc@salus.global or visit: www.europeanhealthcaredesign.eu



What our attendees say...

"Strengths were the real world examples presented in framing a concept or theme that could then be debated. I enjoyed the opportunity to see the breadth of practice and thinking"

Christopher Chiswell, Birmingham Women's and Children's NHS FT, UK

"The networking and learning about what was happening in health in different countries was excellent" Clinton Greene, Turner and Townsend, UK

"Attending virtually meant I was able to attend all sessions either live or at a later time, and therefore had a full experience of the presentations"

Samantha Robinson, Oxford Health NHS FT, UK

VENUE & HOTEL ACCOMMODATION

THE VENUE: A MODERNIST MASTERPIECE

Founded in 1518, the Royal College of Physician's current headquarters is a Grade 1 listed building in Regent's Park, designed by architect Sir Denys Lasdun and opened in 1964. Considered a modernist masterpiece, it's one of London's most important post-war buildings In 1992, Sir Lasdun was awarded the Royal Institute of British Architects' Trustee Medal in recognition of his work at the RCP, considered to be "the best architecture of its time anywhere in the world".

Sir Lasdun won the competition to design the new headquarters in 1959. He was surprised at being asked to design for such a traditional body, given his modernist philosophy, and he made it clear that he would not create a classical-style building. Ultimately, he responded to the challenge with a skilful integration of centuries-old traditions and his own modernist vision. As an award-winning and highly versatile venue for conferences, meetings, banquets, training and outdoor events, the building has an atmosphere of space and light, with contemporary architecture and a selection of both old and new styles.

DISCOUNTED ROOM RATES FOR DELEGATES

We have agreements with two hotels for discounted room rates for delegates at the Congress. Rooms are limited and available to book until a provisional date of 13 May.

The two hotels are the Holiday Inn Regents Park and the Melia White House Hotel. Both hotels are within walking distance of the conference venue.

On receipt of your registration, a website link will be provided to enable you to book your accommodation at the below rates. Please book early to avoid disappointment.

All room rates are VAT inclusive.

Holiday Inn Regents Park

Single room with breakfast £255 (without breakfast £245) Double room with breakfast £265 (without breakfast £255)

Melia White House Hotel

Deluxe single room with breakfast £277 (without breakfast £259)
Deluxe double room with breakfast £295 (without breakfast £277)

We can also provide a list of alternative accommodation, please contact info@europeanhealthcaredesign.eu



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For further enquiries on the event programme, sponsorship or exhibition opportunities, contact: SALUS Global Knowledge Exchange

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www.europeanhealthcaredesign.eu **Extended Early Bird discounts are available** until 16 May 2023 for public-sector delegates or members of Architects for Health

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